Ford Site Decommissioning and Preparing for Market

November 10, 2014

Ford "Twin Cities Assembly Plant" Site

Ball Fields

Canadian Pacific Rail Property

"Area C"

Assembly Plant

Paint Building

Waste Water Plant Steam Plant

Brookfield Hydro Plant

Aerial Photo 2012

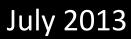
Decommissioning Phases

- 2011 Ford Plant closes
- 2012 Equipment removal, material abatement and demo prep
- 2013 Buildings demolished; corner façade disassembled
- 2014 Slab & foundation removal; environmental testing
- 2015 Environmental testing; grading and seeding; site "FOR SALE"



Decommissioning Progress







August 2013



November 2014

Slab Removal & Disposition



Main assembly plant slab



"Impacted" concrete is removed



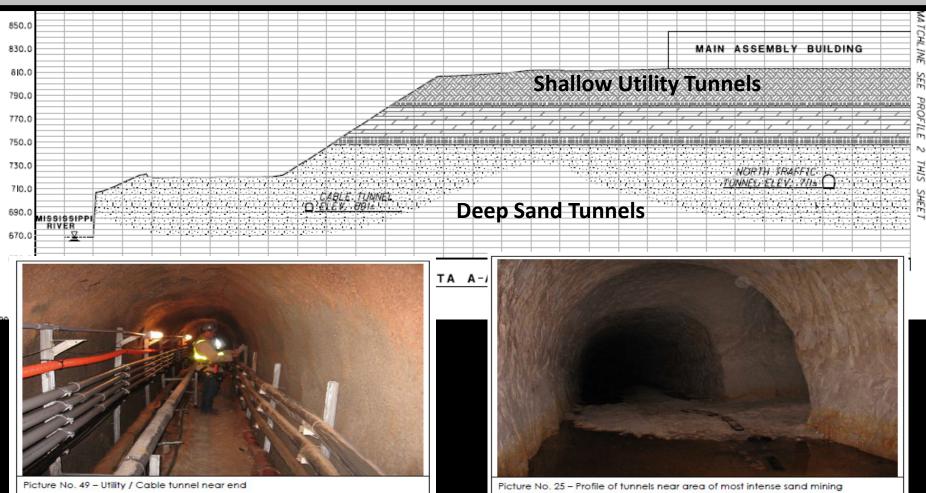
Removing rebar from concrete



Good concrete crushed for reuse

Tunnel Decommissioning

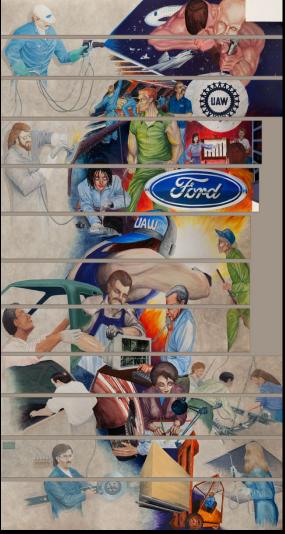
- Shallow utility tunnels in service remain; no service filled
 - Deep sand tunnels capped and remain



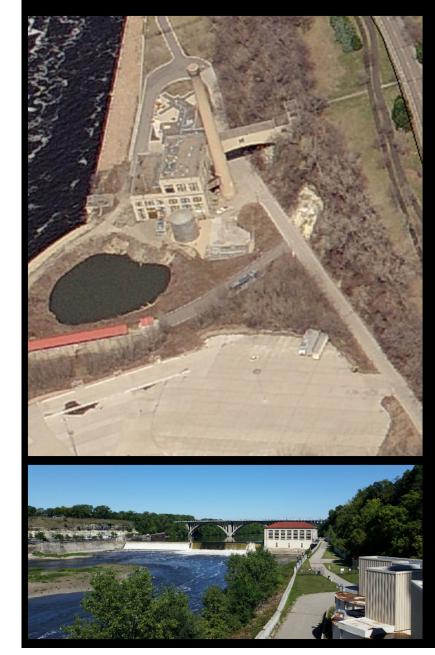
Historic Elements Preserved







River Property



Waste water treatment plant

• Circa 1980; reuse uncertain

Steam plant

- 1923 Albert Kahn building
- Asbestos / regulated material abated
- Reuse utility purpose, office, education, dining, condos...?

"Area C" former dump

- 60 foot mound of waste and construction debris
- MPCA requests more testing
- Future uncertain

Site Marketing and Sale

Ford Land plans to sell to a Master Developer CB Richard Ellis is the property broker

Going to Market 2015
(2nd half) Requires:
✓ Sufficient

environmental data

✓ Clear development

options (rezoning)

✓ MPCA guidance and

review

Final Sale Requires:

- City approved final zoning
- City approved plat and site plan
- ✓ MPCA approved remediation plan
 ✓ 2017?